	High	<ul> <li>4. Insufficient capacity to deliver Moorlife 2020</li> <li>5. Debt from final Moorlife claim not met</li> <li>NEW: 11. Impact of EU exit vote</li> </ul>	<ol> <li>No common understanding of aims for White Peak</li> <li>Not submitting bid for SW Peak</li> <li>Fail to develop integrated strategic commercial plan</li> <li>Fail to design organisation with skills and capability to deliver</li> </ol>	7. Fail to inspire people to give to a NPA
IMPACT	Medium	9. Fail to increase ownership and understanding of our policies among stakeholders	<ul> <li>13. Not support staff through change</li> <li>14. NEW: Fail to deliver against performance and business plan</li> </ul>	6. Reduced area of land in agri- environment schemes
	Low	<ul> <li>3. Adverse exchange rate Moorlife 2020 funding</li> <li>10. Fail to gain support for and agree investment proposals (REMOVE)</li> </ul>		
		Low	Medium	High
			LIKELIHOOD	

#### Appendix 2: Corporate Risk Register 2016/17, Q1 (Summary) Corporate Risk Register: list of risks

- 1. Failure to create a common understanding of what we want to achieve in the White Peak
- 2. Failure to submit a quality, funded bid for the South West Peak project
- 3. Adverse exchange rate movements for Moorlife 2020 European funding
- 4. Insufficient capacity to deliver Moorlife 2020 programme
- 5. Outstanding debt from final Moorlife claim is not met
- 6. Area of NP land safeguarded in agri-environment schemes reduces because of new Rural Development Programme for England (RDPE) implications
- 7. Failure to inspire people to give to a National Park Authority
- 8. Failure to develop an integrated strategic commercial plan
- 9. Failure to engage in a way that increases ownership and understanding of our policies amongst communities and decision makers
- 10. Failure to gain support for and agree investment proposals in a timely way (REMOVE from register)
- 11. NEW: Failure to effectively manage the impact of changes resulting from the EU exit vote in terms of:
  - a. Euro funding for Moorlife 2020
  - b. UK government funding
  - c. Policy and legislation changes
  - d. Partnership funding position
- 12. Failure to design the organisation so it has the skills and capability to deliver
- 13. Failure to support staff going through a time of change
- 14. NEW: Failure to deliver against our Performance and Business Plan in a time of structural change.

Corp.

Strat. Ref.

S1 The Place

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scape scale

											High	AMBEF (closely monitor)	(manage	and (significant
										Impact	Med	GREEN (accept bu monitor)	it (manager	t AIVIBER
											Low	GREEN (accept)	(accent/r	eview (accept but
												Low	Mee	0
Risk Description	Existing controls	Risk rating before	Mitigating action		rating w ( Green,		•	•	on	Time	eframe	Lead officer	Likelił How monitor/	Quarterly update
		mitigation L x I			Start	Q1	Q2	Q3	Q4	mitia actio	gating ons		indicator	
1. Failure to create a common understanding of what we want to	Have Local nature partner-	H x H RED	a) Senior level engagement with Natural England, NFU	Impact	High	High				End '17	Mar	SF (Chief Exec- utive)	Progress with partnersh ip bid led	Derbyshire Wildlife Trust, working through the LNP, are
achieve in the White Peak	ship as a high priority		and the Environment Agency to consider potential for	Likelihood	High	Medium							by Derby- shire Wildlife Trust	developing a grasslands project. Chief Executive
			collaboration to secure the best outcome from agri- environment schemes in the White Peak.	Rating	RED	AMBER							LNP setting out strategic intent for the White Peak.	has had discussions with the Chairs of NE and the EA regarding strategically working together in the White Peak.

	High	AMBER (closely monitor)	AMBER (manage and monitor)	RED (significant focus and attention)
Impact	Med	GREEN (accept but monitor)	AMBER (management effort worthwhile)	AMBER (manage and monitor)
	Low	GREEN (accept)	GREEN (accept/ review periodically)	GREEN (accept but monitor)
		Low	Med	High

#### Likelihood

Corp.	Risk Description	Existing	Risk rating	Mitigating					Timeframe	Lead	How	Quarterly update		
Strat.		controls	before	action	LxI	Green,	Ambe	r or Re	ed)		of	officer	monitor/	
Ref.			mitigation			Start	Q1	Q2	Q3	Q4	mitigating		indicator	
			LxI								actions			
S1 The	2. Failure to submit a	Program	НхН	a. Funding							a. End June	JRS	RMT	On track for
Place	quality, funded bid	me		strategy being	act	Ê	Ë				2016	(Direct		submission on
and the	for South West Peak	Board	RED	developed.	Impact	High	High					or of		22 <sup>nd</sup> July
Park on	project	monitor-			-							Conser		
a Land-		ing		b. Internal							-	vation		
scape		progress		project team	Likelihood	_	E				b. End May	and		
scale				established.	liho	High	diu				2016	Planni		
					kel	Т	Medium					ng)		
					ng	0	ER							
					Rating	RED	AMBER							
					8		Ā							

												High	AMBER (closely monitor)	(manage	and	RED (significant focus and attention)
											Impact	Med	GREEN (accept bu monitor)	ut (manage	ment t	AMBER (manage and monitor)
												Low	GREEN (accept)	(accent/r	eview	GREEN (accept but monitor)
													Low	Me <b>Likelil</b>		High
Corp.	Risk Description	Existing	Risk rating	Mitigating		rating w		-	-	on		frame	Lead	How		erly update
Strat. Ref.		controls	before mitigation L x I	action	LXI	( Green, Start	Ambe Q1	r or Re Q2	ed) Q3	Q4	of mitig actio	ating ns	officer	monitor/ indicator		
S1 The Place and the Park on	3. Adverse exchange rate movements for Moorlife 2020 European funding	None	H x H RED	a. Hedging arrangement to be put in place if we	Impact	High	Low					inuous ssment	PN (Chief Financ e	Chief Finance Officer		ed budget to budget
a Land- scape scale				can. b. Cap on sterling budget with	Likelihood	Medium	Low				b. En detai budg	led et	Officer )	Budget monitor- ing Group ARP	confir budge	erling cap med to et manager cessary.
				appropriate output adjustments agreed.	Rating	AMBER	GREEN				breal	kdown				ved 30% up- funding. ng
															under	gement deration.

Corp. Strat. Ref.

S2

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Connect

people

to the place

												High	AMBER (closely monitor)	(manage	e and (significant
											Impact	Med	GREEN (accept bu monitor)	ut (manage	ement (manage and prt monitor)
												Low	GREEN (accept)	(accent/)	review (accept but
													Low	Me <b>Likeli</b> l	0
Ţ	Risk Description	Existing	<b>Risk rating</b>	Mitigating	Risk	rating w	ith mi	tigatin	g actic	'n	Timef	rame	Lead	How	Quarterly update
		controls	before	action	LxI	(Green,	Ambe	r or Re	ed)		of		officer	monitor/	
			mitigation L x I			Start	Q1	Q2	Q3	Q4	mitiga action	-		indicator	
	7. Failure to inspire people to give to a National Park Authority	Approac h to giving approve	H x H RED	a. Organisation design to provide	Impact	High	High				a. Dec	: '16	SM (Direct or of Comm	RMT	Key roles and resource implications have been identified
		d by the Authorit y.		appropriate capabilities underway	Likelihood	High	High						ercial Develo pment and Outrea		and initial analysis of skills gap of current team undertaken.
					Rating	RED	RED						ch)		

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Strat. Ref.

C2 Our services

			0			,							-			
												High	AMBEI (closely monitor	(manage	e and	RED (significant focus and attention)
											Impact	Med	GREEN (accept be monitor	ut (manager	ement rt	AMBER (manage and monitor)
												Low	GREEN (accept)	(accent/r	review	GREEN (accept but monitor)
													Low	Med	d	High
,														Likelił		
	<b>Risk Description</b>	Existing	Risk rating	Mitigating		rating w		-	-	'n		frame	Lead	How	Quart	terly update
		controls	before	action	LxI(	Green,			-		of		officer	monitor/		
			mitigation L x I			Start	Q1	Q2	Q3	Q4	mitiga action	-		indicator		
	9. Failure to engage in a way that increases ownership and understanding of	a. Community engagemen t through Peak Parish	M x M AMBER: manageme nt effort	6 x training sessions with parish councils on enforcement	Impact	Medium	Medium				a. End '17	d Mar	JRS (Direct or of Conser vation	Satisfacti on survey among parish councils	been	sions have held – ded by 26 nes.
	our policies amongst communities and decision makers	Forum. b. Developme nt of	worthwhile	and general planning	Likelihood	Medium	Low				_		and Planni ng)	councils		
		developme nt manageme nt policieswit h Members and public consultatio n.			Rating	AMBER	GREEN									

											High	AMBEI (closely monitor	(manage	e and	RED (significant focus and attention)
											med Med	GREEN (accept br monitor	ut (manage	ment rt	AMBER (manage and monitor)
											Low	GREEN (accept)	(accent/r	eview	GREEN (accept but monitor)
												Low	Me		High
Corp.	Risk Description	Existing	Risk rating	Mitigating	Risk	rating w	vith mi	tigatin	g actio	n	Timeframe	Lead	Likelil How		erly update
Strat.		controls	before	action		(Green,		-	-	-	of	officer	monitor/		
Ref.			mitigation L x I			Start	Q1	Q2	Q3	Q4	mitigating actions		indicator		
C3 Our organis ation	10. Failure to gain support for and agree investment proposals in a timely	Timetabl e for discussio ns	M x H AMBER: manage	a. SAG, Staff Committee and UNISON discussions in	Impact	High	Low				a. End April '16	SF (Chief Execut ive)	SLT Authority	approv Phasin	g detail
	way.	agreed	and monitor	hand. b. Staff roadshows to present to	Likelihood	Low	Low				b. End April 2016 c. 19 <sup>th</sup> May 2016				ited to SLT <mark>VE FROM</mark> F <mark>ER</mark>
				staff. c. Authority meeting planned for 19 <sup>th</sup> May.	Rating	AMBER	GREEN								

Corp. Strat. Ref.

C3 Our

organi sation

			0	/ /							-			
											High	AMBER (closely monitor)	AMBEI (manage a monitor)	nd (significant
											Med Med	GREEN (accept but monitor)	AMBEI (manageme effort worthwhil	ent (manage and
											Low	GREEN (accept)	GREEN (accept/ rev periodical	view (accept but
											-	Low	Med	High
_		·	·	<b></b>									Likeliho	
	<b>Risk Description</b>	Existing	Risk rating	Mitigating action		rating w		-	-	n	Timefram	Lead	How	Quarterly
		controls	before mitigation		LXI(	(Green, Start	Ambe Q1	Q2	ea) Q3	Q4	e of mitigatin	officer	monitor/ indicator	update
			LxI			Start	QI	QZ	ųs	Q4	g actions		marcator	
-	11. Failure to effectively	a.	LxH	a. i. NP England discussions with Defra.	Impact		High				a.i. ongoing	SF (Chief	a. Through	Added risk to risk register.
	manage the	Contract	AMBER:	ii. Monitoring	dml		ΞĨ					Execut	MFF	
	impact of changes	signed Oct '15	closely monitor	commitments beyond 2		-	L				a. ii. Ongoing	ive)	operation	Specialist
	resulting from the EU exit vote in	001 15	monitor	years.	po						Ongoing		s plan and budget	groups across NPs are
	terms of: a. Euro funding	Upfront 30%		b. NP England are coordinating input into	Likelihood	21	Low				b. End Sept '16		setting for 2017.	collecting their views and those
	for Moorlife 2020	paymen		government to		NEW RISK AT Q1	<u> </u>							of service heads
	b. UK government	t.		minimise risks to policy		ISK							b. NPE board	on the potential
	funding c. Policy and	b. 4 year		and funding and maximise opportunities		× R							meetings	impact.
	legislation	grant		for NPs		NEV							meetings	
	changes	settlem			ള		ER							
	d. partnership	ent		c. Monitor implications	Rating		AMBER							
	funding position.	letter		as more information	~		A							
		from Defra		becomes available.										
		Della		d. Identify with staff										
		L	<u> </u>	what the issues may be.	<u> </u>		L							

											Impact	High Med Low	AMBER (closely monitor) GREEN (accept but monitor) GREEN (accept) LOW	AMBE (manage monito AMBE (managen effort worth GREEN (a review periodica Med	and r) R nent while) ccept/ / lly)	RED (significant focus and attention) AMBER (manage and monitor) GREEN (accept but monitor) High
Corp.	Risk Description	Existing	Risk rating	Mitigating		rating w		-	-	on		eframe	Lead	How		terly update
Strat. Ref.		controls	before mitigation	action	LxI	(Green, Start	Ambe Q1	r or Ro Q2	ed) Q3	Q4		gating	officer	monitor/ indicator		
C4 Our people	14. Failure to deliver against our Performance and Business Plan in a	Tier 2 manage ment in place.	L x I Likelihood: Medium Impact:	Review service level risks to highlight where	Impact		Medium				acti End '17	ons Mar	SF (Chief Execut ive)	1/4ly performa nce monitor-	NEW	RISK
	time of structural change	1/4ly perform ance monitori ng.	High	performance may be affected. Add question in 1/4ly	Likelihood	Q1	Medium				_			ing process		
		Timetabl e for delivery of structur al change/ max opp. For input/ feedbac k		monitoring to understand areas requiring focus or support. Review of new PIs at end of Q2. Continue staff engagement and support them.	Rating	NEW RISK AT Q1	MEDIUM									